1	Case 09-14814-gwz Doc 411 E	ntered 08/17/09 17:34:52 Page 1 of 22
2 3 4 5 6 7 8 9	KEN WILES ACCELERON GROUP 2791 SOFT HORIZON WAY LAS VEGAS, NEVADA 89135	E-File: August 17, 2009
10 11 12 13 14	Market Research Consultants for Debt Debtors in Possession	ors and
15	UNITED ST	ATES BANKRUPTCY COURT
16	DI	OTDLOTE OF NEVADA
17	DIS	STRICT OF NEVADA
18 19 20 21 22	In re: THE RHODES COMPANIES, LLC, a "Rhodes Homes," et al., 1	Case No.: BK-S-09-14814-LBR (Jointly Administered) Chapter 11
$\begin{bmatrix} 22 \\ 23 \end{bmatrix}$		Chapter 11
$\begin{bmatrix} 23 \\ 24 \end{bmatrix}$	Debtors.	
25	Affects:	Hearing Date: October 2, 2009
26 27 28	All Debtors Affects the following Debtor(s	Hearing Time: 1:30 p.m. Courtroom 1

FIRST INTERIM APPLICATION OF ACCELERON GROUP ADVISORS FOR ALLOWANCE AND PAYMENT OF COMPENSATION AND REIMBURSEMENT OF EXPENSES AS MARKET RESEARCH CONSULTANTS TO THE DEBTORS AND DEBTORS IN POSSESSION FOR THE PERIOD MARCH 31, 2009 THROUGH JUNE 30, 2009

¹ The Debtors in these cases, along with their case numbers are: Heritage Land Company, LLC (Case No. 09-14778); The Rhodes Companies, LLC (Case No. 09-14814); Tribes Holdings, LLC (Case No. 09-14817); Apache Framing, LLC (Case No. 09-14818); Geronimo Plumbing LLC (Case No. 09-14820); Gung-Ho Concrete LLC (Case No. 09-14822); Bravo, Inc. (Case No. 09-14825); Elkhorn Partners, A Nevada Limited Partnership (Case No. 09-14828); Six Feathers Holdings, LLC (Case No. 09-14833); Elkhorn Investments, Inc. (Case No. 09-14837); Jarupa, LLC (Case No. 09-14839); Rhodes Realty, Inc. (Case No. 09-14841); C & J Holdings, Inc. (Case No. 09-14843); Rhodes Ranch General Partnership (Case No. 09-14844); Rhodes Design and Development Corporation (Case No. 09-14846); Parcel 20, LLC (Case No. 09-14848); Tuscany Acquisitions IV, LLC (Case No. 09-14849); Tuscany Acquisitions III, LLC (Case No. 09-14852); Tuscany Acquisitions, LLC (Case No. 09-14853); Rhodes Ranch Golf Country Club, LLC (Case No. 09-14854); Overflow, LP (Case No. 09-14856); Wallboard, LP (Case No. 09-14858); Jackknife, LP (Case No. 09-14860); Batcave, LP (Case No. 09-14861); Chalkline, LP (Case No. 09-14862); Glynda, LP (Case No. 09-14865); Tick, LP (Case No. 09-14866); Rhodes Arizona Properties, LLC (Case No. 09-14868); Rhodes Homes Arizona, L.L.C. (Case No. 09-14887).

TO THE HONORABLE LINDA B. RIEGLE, UNITED STATES BANKRUPTCY JUDGE:

By this Application, Acceleron Group, LLC ("AG", "Applicant" or "Firm"), as financial consultants for the debtors and debtors in possession in the above-captioned cases (the "Debtors"), respectfully applies for an order of this Court: (1) allowing interim compensation to AG for services rendered and expenses incurred in its representation of the Debtors during the period from March 31, 2009 through June 30, 2009 (the "Interim Period"), in the total amount of \$42,565.00, comprising services rendered in the amount of \$42,565.00 and expenses incurred in the amount of \$0; (ii) authorizing the Debtors to pay AG the unpaid balance of that amount, \$6,384.75; and (iii) granting any other relief that this Court deems necessary and appropriate (the "Application").

AG submits this Application in accordance with the "Order Granting Debtors' Motion for Administrative Order Pursuant to Sections 105(A) and 331 of the Bankruptcy Code, and Bankruptcy Rule 2016 Establishing Procedures for Interim Monthly Compensation and Reimbursement of Expenses of Professionals", entered May 18, 2009 (the "Administrative Order"), 11 U.S.C. §331, Rules 2002(a)(6) and 2016 of the Federal Rules of Bankruptcy Procedure, LR 2016, and the Guidelines for Reviewing Applications for Compensation & Reimbursement of Expenses Filed Under 11 U.S.C. §330 (the "Fee Guidelines"). In support of this Application, AG respectfully represents and shows as follows:

I.

SUMMARY OF AG ENGAGEMENT.

AG is a specialist financial firm that provides debt restructuring, investment banking, and financial advisory services to distressed borrowers and middle market companies. We are the first firm of its kind that maintains its headquarters in Las Vegas, Nevada.

Pursuant to the "Order Granting Application of Debtors and Debtors in Possession to Employ Acceleron Group, LLC as Market Research Consultants *Nunc Pro Tunc* to the Petition Date, entered on May 11, 2009, this Court authorized the Debtors to employ AG as consultants in these proceedings.

1)

rendering services to the Debtors during the Interim Period have been Ken Wiles, Mandy Townsend and David Housey. Other AG consultants and staff rendered services as needed. In general, tasks have been allocated among AG's consultants based upon the comparative expertise of a particular consultant in various aspects of these cases. Whenever feasible, work was allocated to consultants with lower hourly rates. AG believes that it provided services in an efficient and economic manner.

As set forth herein, the AG consultants who have been principally responsible for

The following exhibits covering the Interim Period are annexed to this Application:

<u>Exhibit A</u> is a summary of the background and qualifications of the senior AG consultant who rendered services to the Debtors.

Exhibit B lists the billing rates for all AG professionals who rendered services to the Debtors, and a summary of the hours billed and fees incurred on behalf of the Debtors by each of those persons.

II.

SUMMARY OF COMPENSATION REQUEST

As set forth in Exhibit 5, during the Interim Period, AG incurred \$42,565.00 in fees, representing 123.20 hours of service, and \$0 in expenses. AG provided a Monthly Statement for the month of April 2009. No party objected to the Monthly Statement and the Debtors processed payment to AG for the eighty-five percent (85%) or \$36,180.25, in accordance with the Administrative Order. Debtor has had an opportunity to review our interim billing summary and has provided approval. As of the date hereof, the accumulative balance owed to AG for services rendered during the Interim Period is \$6,384.75. A retainer of \$20,000.00 was provided to AG and will be returned upon receipt of the Interim Period payment.

The following table summarizes the monthly fees and expenses incurred and payments made to AG during the Interim Period:

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Period	Fees and Expenses Incurred	Invoice Payment Received	Amount Owed
April	Fees: \$42,565.00 Exp: \$0	\$36,180.25	\$6,384.75
Totals:	\$42,565.00	\$36,180.25	\$6,384.75

Except as otherwise set forth in this Application, no payments have been made or promised to AG for services rendered or to be rendered in any capacity whatsoever in connection with these cases other than as may be authorized upon application to and order of this Court. Neither AG nor any shareholders or associates of the Firm has any agreement or any understanding of any kind or nature to divide, pay over, or share any portion of the fees to be awarded with any other person or firm.

III.

GENERAL BACKGROUND AND NARRATIVE HISTORY OF CASE

A. General Background.

Acceleron Group, LLC was engaged by Debtor on March 31, 2009 to serve as a financial advisor working in collaboration with a real esate market research expert. Because of its financial expertise, AG was engaged to develop a real estate valuation model for the debtor. AG's primary role was in the the developed of a summary analysis of each debtor in the case to assist in determining where value for the Debtors was generated and could be maximized. AG's services for the Debtors were essential for the valuation process, which is crucial to providing the financial information and evidence necessary for plan confirmation. As a result, AG's retention by the estates was necessary to enable the Debtors to execute their duties as debtors in possession, including maximizing value to their creditors.

V.

SUMMARY OF SERVICES RENDERED

A. Project Billing and Narrative Statement of Services

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In accordance with the Fee Guidelines, AG classified all services performed for which compensation is being sought into categories. AG attempted to place the services performed for which compensation is being sought into the category that best relates to the service provided. However, because certain services may relate to one or more categories, services pertaining to one category may, in fact, be included in another category. AG has established the following billing categories and used such categories in these cases:

Categories Hours Fees Data Analysis 71.70 \$24,572.50 37.00 Valuation \$12,990.00 **Projections and Modeling** 8.60 \$2,937.50 Case Administration 5.90 \$2,065.00 Total Fees: 123.20 \$42,565.00

B. <u>Data Analysis</u>

This category related to issues regarding entity analysis. During the Interim Period, AG, performed among other things: (1) reviewed each entity to determine their status for valuation purposes; (2) developed summaries by entity, which were submitted to the Court for review; and (3) researched all potential assets owned by the estate. For the Interim Period, AG is requesting:

Fees: \$24,572.50 Hours: 71.70

C. <u>Valuation</u>

This category related to issues important to valuing the entities. During the Interim Period, AG, among other things: (1) developed the critical components of the valuation model; and (2) researched the key assets to ensure all were captured in order to maximize the value for the estate. For the Interim Period AG is requesting:

Fees: \$12,990.00 Hours: 37

D. **Projections and Modeling**

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This category related to the development of the valuation model. During the Interim Period, AG, among other things: (1) reviewed the Debtor's financial model to determine the accuracy of the model and evaluate the key assumptions and underlying assumptions incorporated into the model; (2) developed the framework for the revised valuation model; and (3) performed general economic and entity specific research.

For the Interim Period AG is requesting:

Fees: \$2,937.50

Hours: 8.60

E. <u>Case Administration</u>

This category related to the development of the monthly fee statements and acquisition and management of Debtor and entity information.

For the Interim Period AG is requesting:

Fees: \$2,065.00

Hours: 5.90

V.

SUMMARY OF COSTS AND EXPENSES

No cost or expenses were incurred during the Interim Period.

VI.

THE FEES AND EXPENSES REQUESTED SHOULD BE AWARDED BASED UPON APPLICABLE LAW

The fees and expenses requested by this Application are an appropriate award for AG's services in acting as a consultant to the Debtors.

A. Factors in Evaluating Requests for Compensation

Pursuant to section 330 of the Bankruptcy Code, the Court may award to a professional person, reasonable compensation for actual, necessary services rendered, and reimbursement for actual, necessary expenses incurred 11 U.S.C. § 330. As set forth above, the fees for which the Firm requests compensation are for actual and necessary services rendered.

The professional services rendered by the Firm have required an expenditure of substantial time and effort. During the Fee Period, in excess of 123.20 hours were recorded by members of the Firm, and additional hours of work were incurred and were written off. The Firm's blended hourly rate in this case for the Fee Period, excluding write-offs but including administrative support, is \$297.00.

Moreover, time and labor devoted is only one of many pertinent factors in determining an award of fees and costs. Based on the skills brought to bear in this case by the Firm and the results obtained and in light of the accepted lodestar approach, the Firm submits that the compensation requested herein is reasonable and appropriate.

B. The Lodestar Award Should Be Calculated by Multiplying a Reasonable Hourly Rate by the Hours Expended

In determining the amount of allowable fees under section 330(a), courts are to be guided by the same "general principles" as are to be applied in determining awards under the federal fee-shifting statutes, with "some accommodation to the peculiarities of bankruptcy matters." *Burgess v. Klenske (In re Manoa Finance Co.)*, 853 F.2d 687, 691 (9th Cir. 1988); *see also* In re Schaeffer, 71 B.R. 559, 563 (Bankr. S.D. Ohio 1987).

Twelve factors relevant to determining such fees were identified in Johnson v. Georgia Highway Express, Inc., 488 F.2d 714, 717-719 (5th Cir. 1974) (a Title VII class action case under the Civil Rights Act of 1964), and Kerr v. Screen Extras Guild, Inc., 526 F. 2d 67, 70 (9th Cir. 1975): (1) the time and labor required, (2) the novelty and difficulty of the questions, (3) the skill requisite to perform the service properly, (4) the preclusion of other employment by the professional due to acceptance of the case, (5) the customary fee, (6) whether the fee is fixed or contingent, (7) time limitations imposed by the client or the circumstances, (8) the amount involved and the results obtained, (9) the experience, reputation, and ability of the attorneys, (10) the undesirability of the case, (11) the nature and length of the professional relationship with the client, and (12) awards in similar cases. See American Benefit Life v. Baddock (In re First Colonial Corp.) 544 F.2d 1291 (5th Cir. 1977) (Johnson criteria applicable in bankruptcy cases).

While the <u>Johnson</u> and <u>Kerr</u> courts only offered guidelines as to relevant factors, in 1984, the Supreme Court, in enunciating guidelines to determine reasonable fees under the Civil Rights Attorney's Fees Award Act of 1976, 42 U.S.C. § 1988, held:

The initial estimate of a reasonable attorney's fee is properly calculated by multiplying the number of hours reasonably expended on the litigation times a reasonable hourly rate. Adjustments to that fee then may be made as necessary in the particular case.

Blum vs. Stenson, 465 U.S. 886 (1984) (citation omitted). This is the so-called "lodestar" calculation. We believe similar methodology can be justified in calculating professional fees tied to market research and valuation consultation.

In 1986, the Supreme Court more explicitly indicated that the factors relevant to determining fees should be applied using the lodestar approach, rather than an ad hoc approach. While holding that the attorneys' fee provision of the Clean Air Act, 42 U.S.C. § 7401 et seq., should be interpreted like that of the Civil Rights Act, the Court expressly rejected the ad hoc application of the factors set forth in *Johnson* and thus *Kerr*, stating that, "the lodestar figure includes most, if not all, of the relevant factors constituting a 'reasonable' attorney's fee . . ." *Pennsylvania v. Delaware Valley Citizens' Council for Clean Air*, 478 U.S. 546, 563-66 (1986).

While the lodestar approach is the primary basis for determining fee awards under the federal fee-shifting statutes and under the Bankruptcy Code, the other factors, previously applied in an ad hoc fashion, still apply in calculating the appropriate hourly rate to use under the lodestar approach. For example, when, in *Boddy v. Bankruptcy Court (In re Boddy)*, 950 F.2d 334, 337 (6th Cir. 1991), the Sixth Circuit Court of Appeals rejected an approach to fees (in chapter 13 cases) that dictated only a "normal and customary" fee should be awarded absent exceptional results, the Sixth Circuit nonetheless acknowledged that:

The court can legitimately take into account the typical compensation that is adequate for attorney's fees in Chapter 13 cases, as long as it expressly discusses these factors in light of the reasonable hours worked and a reasonable hourly rate. The bankruptcy court also may exercise its discretion to consider other factors such as the novelty and difficulty of the issues, the special skills of counsel, the results obtained, and whether the fee awarded

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is commensurate with fees for similar professional services in non-bankruptcy cases in the local area.

950 F.2d at 338. Thus, the twelve oft-cited <u>Johnson</u> and <u>Kerr</u> factors remain relevant for determination of professional fees in a bankruptcy.

C. The Time and Labor Required

The time for which compensation is sought is set forth, in detail, in the Firm's professional fee statements contained in the exhibits hereto. In light of the scope of services rendered and the results achieved during the Fee Period, the Firm's services and time expenditures are reasonable.

D. The Novelty and Difficulty of the Questions Involved

The case included a number of matters and issues requiring a high degree of knowledge and skill.

E. The Skill Requisite to Perform the Legal Services Properly

The Firm believes its professionals have exhibited a high level of skill in representing the Debtors and dealing with issues and disputes regarding investigation of assets.

F. The Preclusion of Other Employment by the Professional Due to the Acceptance of the Case

The case involved a number of matters and issues that required substantial amounts of time clearly precluding the acceptance of alternative employment as to the many hours worked.

G. The Customary Fee

The compensation the Firm seeks by way of this Application is the customary compensation sought by the Firm and other professionals representing trustees, committees, and debtors in similar circumstances.

H. Whether the Fee Is Fixed or Contingent

The Firm seeks fixed compensation based on the lodestar formula, which it believes is appropriate in this case.

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The time demands on the Firm have varied during the Fee Period, and have included some periods of time where the Firm's consultants had to work very extensive hours for a number of the matters that arose during the Fee Period.

J. The Amount Involved and the Results Obtained

Time Limitations Imposed by the Circumstances

The Firm obtained excellent results for its work and the amounts incurred were reasonable and appropriate.

K. The Experience, Reputation and Abilities of the Firm

The experience, reputation, and abilities of the Firm's professionals are well known and respected in this community.

L. The Undesirability of This Case

This case was not undesirable.

M. The Nature and Length of the Professional Relationship with the Client

Applicant has represented the Debtors since March 2009.

N. Awards in Similar Cases

The award Applicant seeks in this case is similar to awards that professionals have received in similar cases. The Applicant's time reports are initially handwritten, entered electronically into a data base, or recorded on tape by the consultant performing the described services. The time reports are organized on a daily basis.

The Firm's charges for its professional services are based upon the time, nature, extent and value of such services, and the cost of comparable services in the Las Vegas area other than in a case under the Bankruptcy Code. The Firm will submit a declaration prior to the hearing on this Application setting forth that the clients have reviewed the Firm's Fee Application and setting forth their support thereof.

The requested fees and expenses shall be paid from the estate only as and when available.

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VII

CONCLUSION

AG believes that the services rendered for which compensation is sought by this

Application have been beneficial to the estate, that the costs incurred have been necessary and
proper, and that the sums requested for the services rendered and costs incurred are fair and
reasonable.

The interim compensation sought in this Application is not final. Upon the conclusion of this case, AG will seek final approval of fees and costs for the totality of the services rendered in this case. Any interim fees approved by the Court and received by AG will be credited against such final fees and costs as this Court may allow.

WHEREFORE, AG respectfully requests that this Court, issues an order: (i) allowing AG interim compensation for services rendered and expenses incurred during the Interim Period in the amount of \$42,565.00, representing services rendered in the amount of \$42,565.00 and expenses incurred in the amount of \$0; (ii) authorizing and directing the Debtors to pay the unpaid balance of that amount, \$6,384.75 to AG; and (iii) granting such other relief as the Court deems necessary and appropriate.

DATED this 14th day of August, 2009.

Acceleron Group Advisors

Acceleron Group

Ken Wiles

2791 Soft Horizon Way Las Vegas, Nevada 89135

Telephone: 702-506-1825 Facsimile: 425-799-9659

Email: ken.wiles@accelerongroup.com

Consultants for Debtors and Debtors in Possession

DECLARATION OF KENNETH W. WILES

- I, Kenneth W. Wiles, declare:
- a) I am a managing director of Acceleron Group, LLC.
- I am familiar with the services rendered by Acceleron Group, LLC as Financial
 Advisors for the Debtors and Debtors in Possession.
- c) I have reviewed the foregoing Application and the facts set forth therein are true and correct to the best of my knowledge, information and belief.

I declare under penalty of perjury under the laws of the United States of America that the foregoing is true and correct.

Executed this 14th day of August, 2009 at Las Vegas, Nevada.

Exhibit A



Ken Wiles Managing Director Acceleron Group

Work History

Ken joined Acceleron in March of 2007 and serves as a Managing Director. Acceleron, founded by a former Salomon Brothers analyst in New York, specializes in providing companies with investment banking and strategic financial advisory services, with an emphasis on restructuring and turnaround activities. Since January 2008, the firm has advised real estate and developer clients with more than \$1.5 billion in liabilities. He is a member of the senior management team responsible for establishing the Company's strategic direction, leading business development activities, and directing client engagements. Acceleron's clients range from early stage companies to multi-national financial institutions.

Prior to Acceleron, Ken served as the CFO and Senior Vice President of Business Development of AppForge, Inc. The Company's premier product, Crossfire, enabled Microsoft Visual Studio developers to create mobile applications one time that could run on more than 600 mobile device. Crossfire was sold to Oracle Corporation (NASDAQ: ORCL) in April 2007. As senior Vice President of Business Development, led the company's strategic business relationships with companies including Nokia, Microsoft, Oracle, Palm, RIM, AT&T, and Symbian, among others. In addition, Ken was responsible for the finance, accounting, investor relations, human resources and MIS departments.

Before joining AppForge, Ken served as Vice President at Lloyd & Company, an investment banking firm that specialized in providing investment banking and strategic financial advisory services to middle-market companies. Ken led many of the firm's deal teams, which he helped plan, structure, negotiate and execute transactions.

Prior to his tenure at Lloyd & Company, Ken served as Chief Financial Officer for SOMAR, Inc., where he negotiated the asset purchase agreement of the company into a six-company roll-up and IPO that lead to the formation of TeleSpectrum Worldwide, Inc.

At TeleSpectrum he served initially as the company's Treasurer and then at the Vice President of Business Development.

Ken was also a Finance Professor at The University of North Carolina at Chapel Hill, and then served as an Adjunct Finance Professor in the Executive MBA Program for a total of 17 years. Ken is a published author with articles appearing in *The Journal of Financial Economics, The Journal of Empirical Finance, Financial Management,* and *Financial Analyst Journal*, among others.

He has also held positions in Liquidation Accounting at the Federal Deposit Insurance Corporation ("FDIC"); in the accounting department at Miller and Long, Inc., one of the nation's largest concrete subcontractors; and at Golembe Associates, a financial institutions investment banking firm. He also founded The Fulcrum Financial Group, a financial advisory and money management firm with more than \$50 million under management.

Ken holds a PhD in finance from the University of Texas at Austin and a BA/BS in economics and finance, with honors from The American University, where he was a scholarship soccer player and member of Mortar Board. He is also a Chartered Financial Analyst ("CFA").

Acceleron Bankruptcy Cases since January 2008

Vantage Lofts, LLC, 2008 – Served as strategic financial advisor to the debtor. Developed comprehensive valuation and restructuring model.

Namwest, LLC, and related entities, 2008 - Served as strategic financial advisor to the debtor. Developed restructuring plan.

Millennium Properties, LLC and related entities – Served as strategic financial advisor to the debtors and developed restructuring plan.

ItalDiRoma, LLC (dba Roberto Cavalli) – Prepared and reviewed financial data for the Chapter 7 Filing ensuring the schedules and statements were accurate and all assets and liabilities were identified.

Inter-Shopping, LLC (dba Just Cavalli) – Prepared and reviewed financial data for the Chapter 7 Filing ensuring the schedules and statements were accurate and all assets and liabilities were identified.

Representative Real Estate and Homebuilder Clients since January 2008

Large regional homebuilder in Las Vegas – Served as strategic financial advisor, developed comprehensive valuation and restructuring plans for more than 10 properties and 7 lenders.

Large regional homebuilder and commercial developer in Las Vegas – Serve as strategic financial advisor for builder with more than 6 properties in Nevada and Utah and 5 lenders. Provided comprehensive valuation and restructuring plans for each property.

Large regional homebuilder in Las Vegas – Serve as strategic financial advisor for builder with more than 6 properties in Nevada and Utah and 5 lenders. Provided detailed valuation and restructuring plans for each property.

Large commercial develop in Las Vegas – Serve as strategic financial advisor for commercial developer with more than 9 projects in Nevada, Florida and Arizona, 6 lenders and 50 investors. Provided detailed valuation and restructuring plans for each property.

Large commercial developer in Las Vegas – Serve as strategic financial advisor for commercial developer with more than 20 projects in Nevada, Florida and Arizona, 8 lenders and 50 equity investors.

Publications

Journal of Empirical Finance

Volume 1, Issues 3-4, July 1994, Pages 313-341

Alternative constructions of Tobin's q: An empirical comparison

Steven B. Perfect (Department of Finance, College of Business, The Florida State University, Tallahassee, FL 32306-1042, USA) and Kenneth W. Wiles (Department of Finance, College of Business, The Florida State University, Tallahassee, FL 32306-1042, USA)

Journal of Empirical Finance

Volume 1, Issues 3-4, July 1994, Pages 313-341

Alternative constructions of Tobin's q: An empirical comparison

Steven B. Perfect (Department of Finance, College of Business, The Florida State University, Tallahassee, FL 32306-1042, USA) and Kenneth W. Wiles(The Kenan-Flagler Business School, The University of North Carolina at Chapel Hill, Campus Box 3490, Carroll Hall, Chapel Hill, NC 27599-3490, USA)

Financial Management, 1995, vol. 24, issue 3

Who Opts Out of State Antitakeover Protection?: The Case of Pennsylvania's SB 1310 Sunil Wahal, Kenneth W. Wiles and Marc Zenner (all The Kenan-Flagler Business School, University of North Carolina at Chapel Hill, Chapel Hill, NC 27599, USA)

Financial Analysts Journal

May/June 1995, Vol. 51, No. 3: 47-57

The Effects of Rebalancing on Size and Book-to-Market Ratio Portfolio Returns Patrick Dennis (The Kenan-Flagler Business School, University of North Carolina at Chapel Hill, Chapel Hill, NC 27599, USA), Steven B. Perfect (Department of Finance, College of Business, The Florida State University, Tallahassee, FL 32306-1042, USA),

Karl N. Snow (Brigham Young University), and Kenneth W. Wiles (The Development Group, Inc., Salisbury, NC 28144, USA)

Journal of Financial Economics

Volume 40, Issue 2, February 1996, Pages 319-338

A requiem for the USA Is small shareholder monitoring effective?*1

Deon Strickland (The Kenan-Flagler Business School, University of North Carolina at Chapel Hill, Chapel Hill, NC 27599, USA), Kenneth W. Wiles (The Development Group, Inc., Salisbury, NC 28144, USA) and Marc Zenner (The Kenan-Flagler Business School, University of North Carolina at Chapel Hill, Chapel Hill, NC 27599, USA)

Education

University of Texas at Austin, PhD in Finance, 1991
Received the University of Texas Continuing Fellowship and numerous teaching awards

American University, BA/BS in Economics and Finance, 1985 Magna Cum Laude, Mortar Board, scholarship soccer player

CFA Institute, Chartered Financial Analyst Certification, 1993

The Rhodes Companies, LLC., et al

Attn: Mr. Joe Schramm

4730 S. Fort Apache Rd. 2791

Suite 300 Las Las Vegas, NV. 89147 Acceleron Attn:

Group Mandy W. Townsend Soft Horizon Way Vegas, Nevada 89135

Acceleron Group Summary by Employee							
Name		Rate	Hours	Total			
David Housey	\$	250.00	27.30	\$ 6,825.00			
Mandy Townsend	\$	350.00	78.50	\$ 27,475.00			
Ken Wiles	\$	475.00	17.40	\$ 8,265.00			

123.20 \$ 42,565.00

Acceleron Group							
Summary of Hours Billed by Category							
Description	Description Code Hours Amount						
Case Administration	B110	5.90	\$ 2,065.00				
Projections and Modeling	B271	8.60	\$ 2,937.50				
Data Analysis	B280	71.70	\$ 24,572.50				
Valuation	B295	37.00	\$ 12,990.00				

123.20 \$ 42,565.00

The Rhodes Companies, LLC., et al

Attn: Mr. Joe Schramm

4730 S. Fort Apache Rd. Suite 300 Las

Las Vegas, NV. 89147

Acceleron

2791

Attn:

Group Mandy W. Townsend Soft Horizon Way Vegas, Nevada 89135

Summary by Employee **Ken Wiles** Organized work plan with Mandy Townsend and David Housey. Worked with Joe on organizational chart, year-end B280 Ken Wiles 4/1/2009 \$ 1,045.00 financial data and entity descriptions. Meeting with å^à∉ le to discuss valuation model prepared by RH and review strategic B271 Ken Wiles \$ 1.425.00 4/2/2009 3.00 objectives for engagement. Met with attorney, reviewed filing documents, corporate B280 Ken Wiles 4/2/2009 \$ 1,045.00 organization, and filing strategy. Conference call with a^à { |• to discuss financial models provided by RH B280 Ken Wiles 4/2/2009 237.50 0.50 \$ to creditors and discuss valuation. Conference call with Sullivan group and a^aq !. Ken Wiles to establish information requirements from Sullivan B271 4/3/2009 0.50 \$ 237.50 Group and integration with Acceleron Group. Developed valuation plan with Ken Perlman from Sullivan Group and ac@sa^ad +. Identified Ken Wiles B295 4/9/2009 2.00 950.00 needed input data for Sullivan Group Ken Wiles Constructed valuation organizational chart. B280 2.00 \$ 950.00 4/12/2009 B295 Ken Wiles Revised corporate organizational chart. 4/13/2009 2.00 \$ 950.00 Organized work plan during conference call with Mandy B280 Ken Wiles Townsend and David Housey. Reviewed asset chart, planned 4/16/2009 950.00 2.00 \$ valuation process. Organized work plan with Mandy Townsend and David B280 Ken Wiles 4/18/2009 1.00 475.00 Housey

Total \$ 8,265.00

The Rhodes Companies, LLC., et al.

Attn: Mr. Joe Schramm 4730 S. Fort Apache Rd.

Suite 300

Acceleron

2791

Attn:

Group Mandy W. Townsend Soft Horizon Way Vegas, Nevada 89135

Las Vegas, NV. 89147 Summary by Employed Mandy Townsend B280 Mandy Townsend MOV^ça\ ^å first day motions 4/2/2009 2.30 \$ 805.00 Meeting at å^àq ¦€Á ~ãX with Edward Kim to discuss the B280 Mandy Townsend 4/2/2009 1.20 \$ 420.00 current model that haå been developed Meeting with Joe Schramm, Edward Kim, Jeff Barcy, and Noel Bejarano √[{ Áå^àq ¦œ∕n ~ã&^Ano discuss the Acceleron B295 Mandy Townsend 4/2/2009 385.00 1.10 æð] ¦[æ&@Áq Ás@ Áçæ† æðā[} Ásfå^àq ¦Án} œãã)•È Meeting with Ken Wiles and David Housey to discuss the AG approach and the scenarios that will be evaluated as part of 4/2/2009 B295 Mandy Townsend 1.40 \$ 490.00 the valuation processÁ{ ¦Ás^à(¦€Ás} cããs• B280 Mandy Townsend B280 Mandy Townsend Conference call with Sullivan Group and ana 4 Meeting with the anal counsel to discuss information B280 4/3/2009 665.00 Mandy Townsend 1.90 requests and cash collateral hearing B295 Evaluating and reviewing information received 4/3/2009 420.00 Mandy Townsend 1.20 Client administration, setting up time tracker and preparing B110 Mandy Townsend 4/6/2009 1.30 455.00 data for fee application Meeting with a^aq to discuss inventory B280 560.00 Mandy Townsend 4/6/2009 1.60 \$ tracking models for the a^aq !A} caa. Meeting with ana(to discuss request for B280 Mandy Townsend 4/6/2009 0.90 315.00 information and the outstanding items B280 Mandy Townsend Reviewing 13 week cash flow model 4/6/2009 1.70 595.00 4/6/2009 1.50 525.00 Reviewing forecast projection of the on-going entitate B280 Mandy Townsend B280 Mandy Townsend Meeting to discuss deliverables and information requests 4/8/2009 1.70 \$ 595.00 B280 Compiling information for the entity valuation summary Mandy Townsend 4/8/2009 1.40 490.00 B280 Mandy Townsend Inputting the entity information into the summary format 4/8/2009 1.80 \$ 630.00 Developing summary of entities for understanding the B295 Mandy Townsend 4/8/2009 3.20 \$ 1,120.00 valuation of the company and where the assets are held Discussing the status of the financials for each entity and B295 Mandy Townsend where they stand in order to incorporate into the valuation 4/8/2009 1.80 630.00 summary B280 Mandy Townsend Inputting the entity information into the summary format 4/9/2009 1.30 455.00 Discussions with anal regarding the entity organizational B280 Mandy Townsend 4/9/2009 0.60 210.00 chart and the request for me to complete Meeting with Ken Wiles to discuss layout of the entity org B280 4/10/2009 Mandy Townsend 1.20 420.00

The Rhodes Companies, LLC., et al

Attn: Mr. Joe Schramm

4730 S. Fort Apache Rd. Suite 300 Las

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		Summary by Employee Mandy Townsend			
B280	Mandy Townsend	Meeting with David Housey and Ken Wiles to discuss one page summaries for each entity and the layout	4/10/2009	1.60	\$ 560.00
B280	Mandy Townsend	Gathering information from the company regarding the financial data for each entity	4/10/2009	0.80	\$ 280.00
B280	Mandy Townsend	Providing information to counsel regarding the retention of Acceleron Group	4/13/2009	0.50	\$ 175.00
B280	Mandy Townsend	Reviewing the entity summary for court submission	4/13/2009	1.50	\$ 525.00
B280	Mandy Townsend	Requesting updates necessary to the summary chart and the entity org chart	4/13/2009	0.30	\$ 105.00
B280	Mandy Townsend	Making changes to org entity chart as requested by the company to ensure the valuation entity charge is consistent with the company chart being submitted to the court	4/13/2009	1.80	\$ 630.00
B295	Mandy Townsend	Meeting with Ken Wiles in regards to the entity org chart	4/13/2009	1.20	\$ 420.00
B295	Mandy Townsend	Reviewing year end financial data to understand asset make- up of each entity and making copies of files for development of the valuation model	4/13/2009	2.30	\$ 805.00
B280	Mandy Townsend	Meeting with debtor to discuss the business operations of the filing entities	4/14/2009	2.20	\$ 770.00
B280	Mandy Townsend	Compiling the data gathered for the filing entities into the summary document	4/14/2009	3.40	\$ 1,190.00
B280	Mandy Townsend	Formatting entity summary for court submission	4/14/2009	2.50	\$ 875.00
B280	Mandy Townsend	Making requested format changes for counsel on entity summary to be submitted to the court	4/16/2009	2.80	\$ 980.00
B280	Mandy Townsend	Updating financial data in entity summary given new data provided by the debtor	4/16/2009	2.20	\$ 770.00
B280	Mandy Townsend	Meeting with the accounting department to discuss classification of certain liabilities	4/16/2009	1.30	\$ 455.00
B280	Mandy Townsend	Discussions with counsel regarding request for changes to the summary document	4/16/2009	0.30	\$ 105.00
B295	Mandy Townsend	Meeting with debtor to discuss the companies current valuation model	4/16/2009	1.00	\$ 350.00
B295	Mandy Townsend	Internal meeting to discuss valuation development and how to incorporate the company's current model	4/16/2009	0.50	\$ 175.00
B110	Mandy Townsend	Review of retention application and answer additional questions from counsel	4/20/2009	1.40	\$ 490.00
B110	Mandy Townsend	Meeting with debtor to discuss the need for a strategy discussion regarding the valuation with counsel	4/20/2009	0.50	\$ 175.00

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		Summary by Employee Mandy Townsend			
B280	Mandy Townsend	Researching data request of counsel regarding compensation structure for executives in home building	4/20/2009	1.40	\$ 490.00
B295	Mandy Townsend	Internal meeting with David H. and Ken W. to discuss strategy items for the valuation model development	4/20/2009	0.90	\$ 315.00
B280	Mandy Townsend	Researching data request of counsel regarding compensation structure for executives in home building and downloading proxy statements as backup for court approval	4/21/2009	1.20	\$ 420.00
B295	Mandy Townsend	Researching assets for the following entities Tick, Batcave, Wallboard, Overflow, Chalkline, Jackknife and pulling APN's from assessor's office to understand location	4/21/2009	2.10	\$ 735.00
B295	Mandy Townsend	Locating financial statements for Rhodes Homes AZ, Rhodes AZ Properties, Pinnacle Grading	4/21/2009	0.60	\$ 210.00
B295	Mandy Townsend	Organizing an asset org chart to lay out assets by entity, by development and by project	4/21/2009	2.50	\$ 875.00
B110	Mandy Townsend	Providing information requested by counsel regarding the accelerant engagement	4/22/2009	0.60	\$ 210.00
B295	Mandy Townsend	Completing Asset mapping of assets by project, entity and development	4/22/2009	2.20	\$ 770.00
B295	Mandy Townsend	Discussion with debtor regarding the mapping of certain assets and location	4/22/2009	0.80	\$ 280.00
3295	Mandy Townsend	Reviewing data provided and maps for properties in Rhodes Homes AZ and Rhodes AZ Properties to determine securitization by the credit facility	4/22/2009	0.80	\$ 280.00
B295	Mandy Townsend	Reviewing mapping of properties in AZ and ownership structure for valuation purposes	4/22/2009	1.20	\$ 420.00
B295	Mandy Townsend	Conference call with Ken W and David H to discuss current status of open projects	4/23/2009	0.40	\$ 140.00
3295	Mandy Townsend	Cross-referencing the company's current model with the asset map to identify missing assets	4/23/2009	3.20	\$ 1,120.00
B110	Mandy Townsend	Preparing final bill as requested by debtor and fee application for court submission	4/25/2009	2.10	\$ 735.00

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Summary by Employee

	David Housey							
B280	David Housey	Meeting at debtor with Edward Kim to discuss the current model that has been developed	4/1/2009	1.20	\$	300.00		
B280	David Housey	Evaluating and reviewing information received	4/1/2009	1.00	\$	250.00		
B295	David Housey	Meeting with debtor to discuss the Acceleron approach to the valuation of debtor entities	4/1/2009	1.10	\$	275.00		
B295	David Housey	Meeting with Ken Wiles and Mandy Townsend to discuss the AG approach and the scenarios that will be evaluated as part of the debtor entities valuation process	4/1/2009	1.40	\$	350.00		
B280	David Housey	Meeting at debtor with internal team to structure organizational information and financial data	4/10/2009	5.10	\$	1,275.00		
B280	David Housey	Preparation of financial data (balance sheet and profit and loss statements) for the 15 entities	4/10/2009	2.40	\$	600.00		
B280	David Housey	Preparation of financial data (balance sheet and profit and loss statements) for the 17 entities	4/11/2009	3.10	\$	775.00		
B280	David Housey	Structure and format information summaries for 32 entities	4/11/2009	2.50	\$	625.00		
B280	David Housey	Edits and finalization of April 15th package	4/14/2009	2.30	\$	575.00		
B295	David Housey	Meeting at Rhodes Homes with Edward Kim to discuss structure and assumptions of internal cash flow model	4/16/2009	2.10	\$	525.00		
B271	David Housey	Financial model audit and organization	4/18/2009	3.60	\$	900.00		
B271	David Housey	Development, discussion and preparation of entity/development/project in relation to financial modeling needs	4/20/2009	1.20	\$	300.00		
B271	David Housey	Follow up conference call regarding available data and required model outputs	4/23/2009	0.30	\$	75.00		
		- 41	Tota	l	\$	6,825.00		